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Digital Business Transformation at Banks

Pascal Matzke, VP & Research Director 19 November, 2015

Digital experiences drive customer expectations across all sectors











Executives' digital DYSFUNCTION

93%

 Believe that digital technologies will disrupt their business over the next 12 months

74%

Claim the company has a "digital" strategy

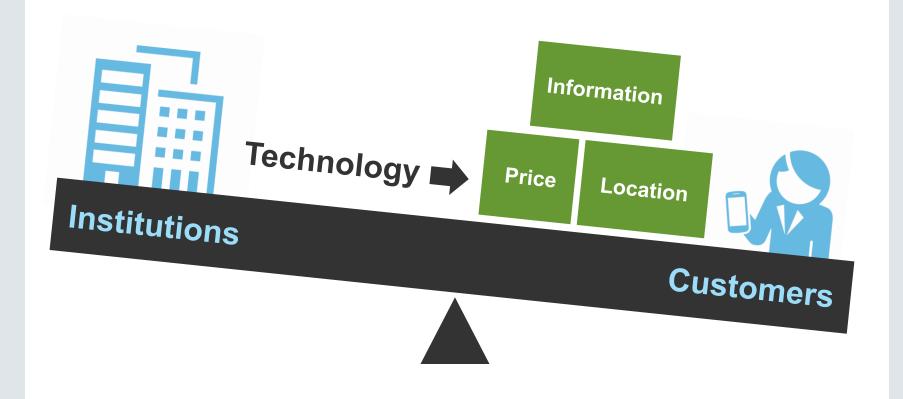
33%

Think it's the right "digital" strategy

15%

 Believe they have the right people and skills to execute the strategy

Power has shifted to the customer



The age of the customer redefines how business is won

Age of manufacturing Age of distribution

Age of information

Age of the customer

1900









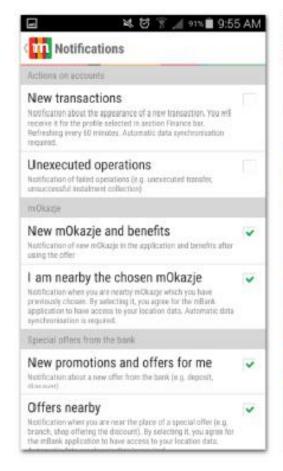
Mass manufacturing makes industrial powerhouses successful

Global connections and transportation systems make distribution key.

Connected PCs and supply chains mean those that control information flow dominate.

Empowered buyers demand a new level of customer obsession.

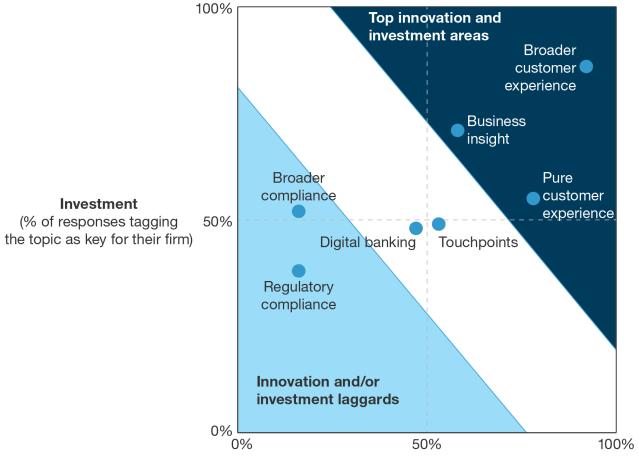
mBank makes offers based on customers' past spending patterns and location







Rising customer expectations drive innovation and investments in banking



Innovation

(% of responses tagging the topic as key for their firm)

Source: Forrester's Q3 2014 Global Financial Services Architecture Online Survey

The future of banking



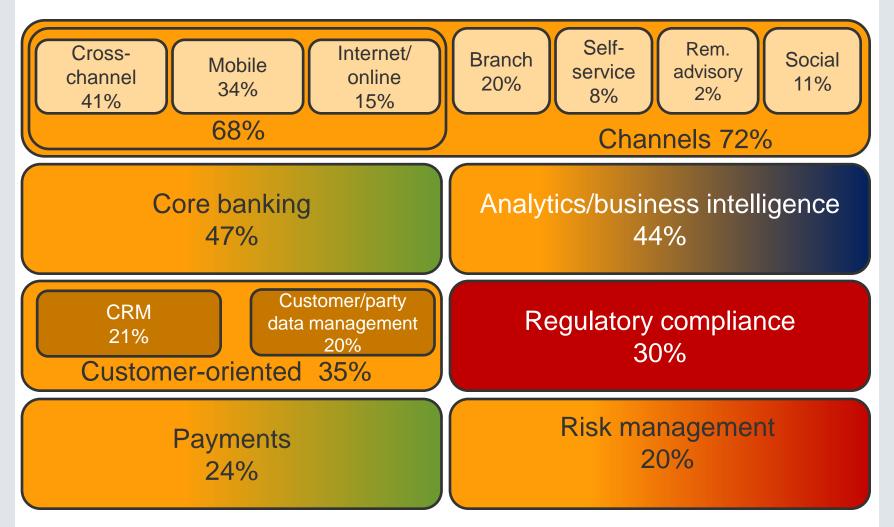
Fast like



And automated like amazon



Key initial focal points for transformation



Base: 116 BT decision-makers in financial services; Source: Forrester's Q3 2014 Global Financial Services Architecture Online Survey

Customer experience

Analytics, BI, big data

Innovation

Regulation

New business models

Ubiquitous banking

Industrialization Market of one

Security

Transformational banking software

Continuous change to battle disruption

Seven Key Trends Will Frame Banking In 2016



The pillars of banking in 2030

Banking of the future

Transform the customer experience.

- Customer service
- Customer advocacy
- User interfaces
- Product and service innovation

Embrace the mobile mind shift.

- Ubiquitous banking
- Integrated branch and brand experience
- Secure, convenient communication

Accelerate your digital business.

- Industrialization
- Lean processes
- Utilities
- Value chain fragmentation
- Managed.
 partnerships

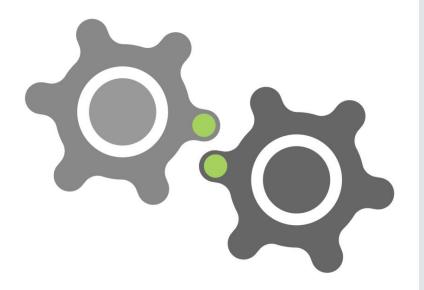
Turn big data into business insights.

- Customer analytics
- Business analytics
- Regulatory compliance
- Risk management

Modern and flexible banking platform

For lasting change, banks should embrace a customer-obsessed operating model

- Invest in new skills like design, customer experience, and analytics.
- > Put in place a culture that is customer first and outside-in.
- Run processes that look more like agile-enabled product management.
- Implement systems that focus on building cohesive and differentiated experiences and value for customers.
- Invest in revenue generation technologies while generating working capital through optimization.
- Jointly govern BT with the CMO and business units.



Thank you

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